# **West Haddon Endowed School**

**Policy Document** 

STAFF SUPERVISION POLICY
'Where Happiness Promotes Success'

# **OUR SCHOOL VISION**

To ensure every child leaves our school with an outstanding education and the values and character to live life in its fullness, contributing positively to society.

Jesus said: I have come in order that you might have life-and life in all its fullness. John 10:10

## What is 'Supervision'?

Supervision is an effective tool for supporting staff members, developing personal and professional skills and creating a culture of mutual support and teamwork.

Supervision is primarily a tool to support the management of practice and therefore is a key part of staff support systems. Where successful, it should provide practitioners with a route through which they can raise any professional queries, to discuss career progression, clarify roles, responsibilities and work tasks, to support performance management and to build their confidence in supporting children's development. It is also an opportunity for staff to raise any concerns that they might have about children in their care and to receive support to help them deal with difficult or challenging situations at work. Supervision meetings should also be a process that enables both parties involved to develop a positive and mutually supportive discussion and on-going development plan. Not all supervision needs to be planned. Spontaneous supervision must occur in the event of concerns of safeguarding issues arising. We have an 'open door' culture and staff are actively encouraged to speak to their line manager at any time. Supervision meetings do not replace the need for Staff Professional Development Review but will feed into this system.

Supervision will always keep a focus on the best interests of the children in the setting and promote their safety and wellbeing.

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#### **Statutory Requirements**

The Early Years Foundation Stage Framework (2017) states:

Providers must put appropriate arrangements in place for the supervision of staff who have contact with children and families. Effective supervision provides support, coaching and training for the practitioner and promotes the interests of children. Supervision should foster a culture of mutual support, teamwork and continuous improvement, which encourages the confidential discussion of sensitive issues. Supervision should provide opportunities for staff to:

- Discuss any issues particularly concerning children's development or wellbeing, including child protection concerns
- Identify solutions to address issues as they arise
- Receive coaching to improve their personal effectiveness

#### **Purpose of Supervision Meetings**

## Management

- To find out about staff as individuals and enable them to see where the setting they work for is going and how they can contribute to it.
- To provide an opportunity to respectfully challenge practice.
- To manage performance and capabilities.
- To reiterate organisational expectation.
- To make sure children and their families receive the highest quality care and service.
- To improve communication and share responsibility.
- To maximise the safeguarding of children.

#### **Learning and Development**

- To provide an opportunity to look at staff roles and responsibilities.
- To reflect on, analyse and evaluate own practice.
- To support the setting of personal goals and a chance to review, change or adapt recent or past actions.
- To promote confidence and safe working practices.
- To provide an opportunity to agree actions for both parties.
- To allow disagreements to be recorded and solutions explored at the earliest opportunity.

#### **Supportive**

- To provide a time to listen to each other.
- To value, motivate and empower staff in their work and on-going commitment.
- To enable staff to be involved in decision making and problem solving.
- To support staff to manage work effectively.
- To discuss any issues including issues related to health and safety, safeguarding and workload.

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# What Will be Discussed in Supervision Meetings?

Supervision should provide opportunities for staff to:

- Review actions from last supervision meeting.
- Discuss any issues (particularly concerning children's wellbeing or development, in particular SEND, EAL and more able children).
- · Identify solutions to address issues.
- Receive coaching to improve professional effectiveness and discuss how successes can be shared with other members of staff to enrich the experience of all children.

#### **Key Responsibilities for Individuals Carrying Out Supervision**

To be an effective supervisor, a line manager needs to consider how they will:

- Organise sessions in advance and only change the arrangements in exceptional circumstances.
- Ensure meetings are well-structured, allowing both the supervisor and the supervisee to contribute to the meeting.
- Select an appropriate place for the meeting that is free from interruptions.
- Cover all the areas included within the School's Supervision Policy.
- Ensure issues raised are not discussed with other members of staff.
- Record the meeting accurately and provide a copy for the supervisee.

#### **Key Messages for Supervisees**

For everyone to gain the maximum benefit from supervision, it is essential that supervisees:

- Prepare for each meeting by reviewing notes and thinking about the issues to discuss.
- Are ready to share their thoughts and ideas in the meeting.
- Talk openly about what has gone well and what has been challenging.
- Ensure issues raised are not discussed with other members of staff.
- Are prepared to plan and undertake training and other development activities as agreed with their supervisor.
- Read and agree the notes from the meeting and carry out any required actions.

#### **Frequency of Supervision Meetings**

The frequency of supervision meetings will vary with the experience of the individual, how long they have been in post, the complexity of their role and any particular support needs that have previously been identified.

#### Completing the Written Record of the Supervision Meeting

Every supervision meeting will result in an agreed written record of what has been discussed and what actions should be taken next with clear timescales an identified responsibilities. This will support CPD and feed into the Professional

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